

# The Journey to Anything-as-a-Service

**David Deakin** 

Cloud and Data Centre, Centre of Excellence



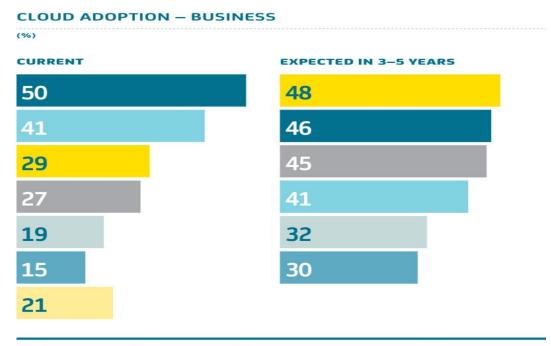


# Agenda

- Market trends & Business drivers
- The journey to Anything-as-a-Service
  - Building the Foundation
  - Guiding the Transformation
  - Enablement of cloud based services
- Questions



# Cloud computing continues to rise























# The Goal of Anything as a Service

"Allowing you to become a service provider to your business, where cloud works for you (not the other way around) enabling competitive edge and elevating IT within your organisation"

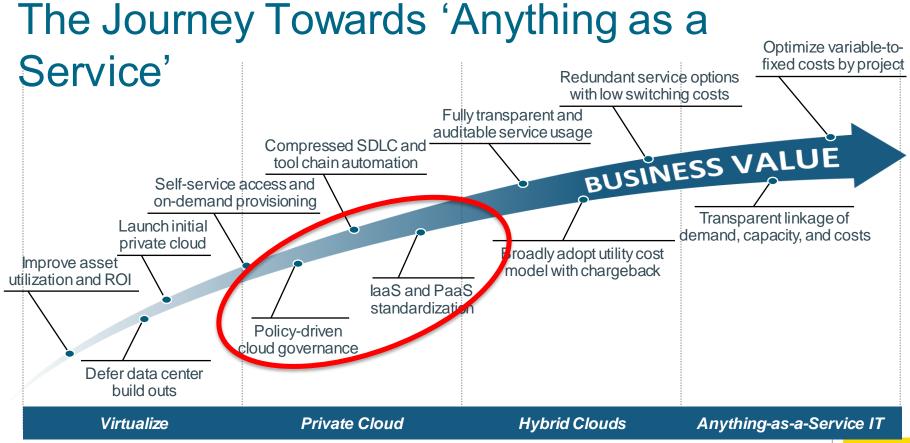




# The journey to Anything-as-a-Service

| Past  | Present and future                                  |
|---|---|
| CAPEX model   | OPEX – Predictable cost & consumption model         |
| Lacks scalability                                       | Agility and flexibility to scale up and down        |
| IT services & business apps on disparate infrastructure | Centralised IT services and business apps on-demand |
| Tedious to manage and maintain                          | Simplifies management and maintenance               |
| Cumbersome to deliver IT services                       | Accelerated deployment of IT services               |





Source: Service Mesh 2013



# The Journey to Anything as a Service...

**Building the Foundation** 





# Building the foundation - Business steps

- Executive Sponsorship is essential at foundation stage
- Plan and design the journey to cloud in terms of business outcomes and risks
- Identify business and IT stakeholders that need to be on board
- Building the financial business case, Make the CFO your friend
- Building the justification
  - How do planned Cloud services integrate with current IT environment and applications
  - Carefully decide what workloads are suitable for Cloud
  - Identify application footprint



# Building the Foundation - Improve ROI

- Capex & Organically grown infrastructure makes cost modeling difficult
- Legacy environment represents an opportunity to improve ROI, instigate an as 'as a service' cost model or delivery method
  - Applications Usually non consolidated
    - Consolidation, Centralization and standardization of applications
  - Infrastructure examples Usually well consolidated but can be enhanced
    - Virtualization of Tier 1 app's
    - Tape based backup vs de-dupe
    - Automation





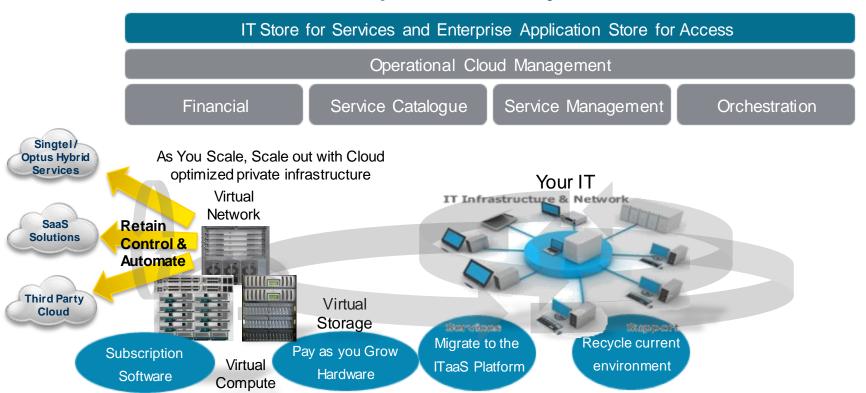
# Building the foundation -Private Cloud

- Private Cloud isn't a just a new name for infrastructure it is:
- Virtualised by default Makes all resources portable for the cloud
- Built on a transparent infrastructure costs base allows simple as a service cost modeling and grows via Opex Pay as you grow
- Built to be operationally efficient through optimized
- process and Automation
- Ran leveraging ITSM principles, Capacity management etc.
- Monitored, managed and tested against the SLA's that are being demanded
- Finally easy to consume via Portals, stores or process..





# The Foundation – Prepare for Hybrid Cloud







The Journey to

Anything as a Service...

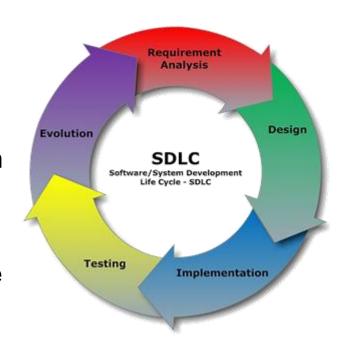
Guiding the transformation





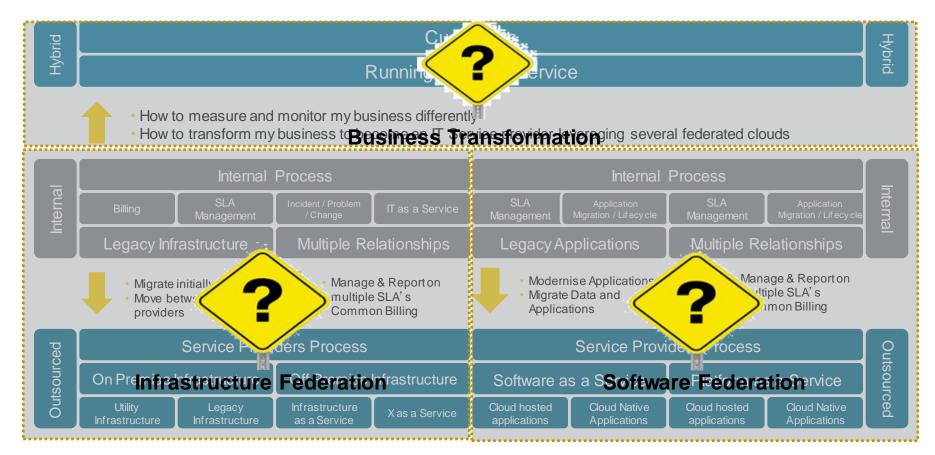
# Change the thinking

- Cloud is about optimising application workloads -not infrastructure
- Focus on the right workload placement to Improve the SDLC and get the best ROI from Cloud
- Financial impact of moving application workload to the cloud instead if infrastructure is higher





## A few years on.. What our customers are saying



# The Biggest Challenge



Managing different service provider 'colours'

Alignment of internal ideology to external

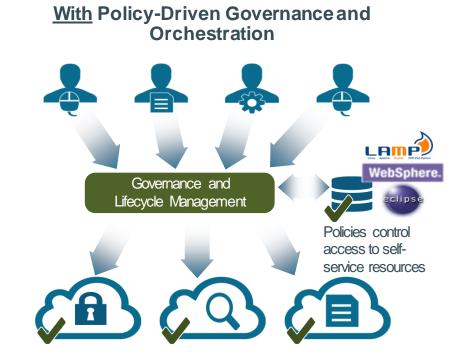
Process Interlock between internal & external clouds

Transparent Message Bus



## Implement enterprise governance cross cloud providers

# **Without Policies:** Wrong Approval Delays **Permissions** No Audit Trail Unsecured Wrong Environment



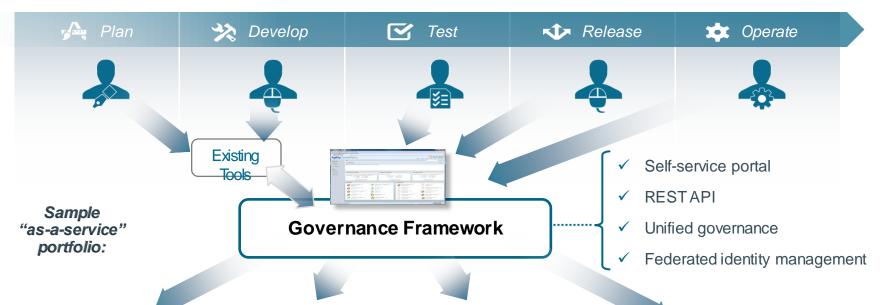
Policies optimize placement of workloads





Source: Service Mesh 2013

### Implement a standardised portfolio of "as-a-service" offerings



### Common Application Platforms

- MS SQL Server DBaaS
- MS IIS.NET
- Red Hat Enterprise Linux
- webLogic
- others...

### Standardized Packages

- VPN clients
- Monitoring agents
- HIDS
- Anti-virus
- Virtual Firewalls
- others...

### 3rd-Party PaaS/SaaS

- Cloud Foundry
- Salesforce.com
- Intuit
- Google Apps
- others...

#### **Custom PaaS**

- Preferred platforms and infrastructure customized to specific enterprise needs
- Elastic, portable, and secure





Source: Service Mesh 2013

# The Journey to Anything as a Service...

Enablement of cloud based services

Realising the benefits





# Realising the benefits

- You have reached your destination as an agile, cloud based service provider to your business, you now need to measure the operational efficiencies of:
  - Commoditisation economics
  - Standardisation economics
  - Multi-tenant economics
- This allows you to run your ship as optimally as possible i.e cost optimisation and happy CFO.





# Change your team thinking

 SaaS, managed laaS and PaaS move team away from managing infrastructure to managing outcomes

IT Savvy Service Delivery Managers

 Treat your IT as a service provider, invest in IT 'Product Managers'...



# **Agility Benefits**

- Leveraging anything as a service allows IT to rapidly launch new solutions to market to be more competitive but remember:
- Lean principles of product management
- Sell the dream
- Identify most efficient way to get product to market
- POC and test on one customer
- Grow your product once proven
- Ultimately let projects fund IT and demonstrate the ROI!





## Measure your outcomes

- Measure the success of your IT products and Services
- Establish IT Commercials and Vendor Management
- Ensure you have tested and audited SLA Management
- Adoption of managing Services and products focuses the business on commercial outcomes not technology drivers





# Summary

- Get stakeholder buy in from top down
- Think about application workloads vs Infrastructure
- Be clear about desired outcomes
- Put a robust governance model in place
- Keep measuring and demonstrating ROI









